# Risk, Audits, & Corrective Action

Debbie Davis, CPA

USBE Internal Audit Director November 28, 2017

## Thank You!

### **USBE Internal Audit Director** Debbie Davis, CPA

Audit Supervisor Kevin John, CFE

Audit Supervisor Tamra Dayley, CPA, CPM

> Staff Auditor Barbie Faust

Staff Auditor Wendy Whiting, LCSW

Staff Auditor Lindsay Roberts, CFE

Administrative Secretary Amy Hanson

## Purpose and Authority

Index Utah Code

Title 631 Oversight

Chapter 5 Utah Internal Audit Act

Part 1 General Provisions

Part 2 Internal Auditing Programs

Part 3 Audit Committee

Part 4 Duties of Director

Rule R277-116. Audit Procedure

International Standards for the Professional Practice of Internal Auditing (Standards)



### **AEIOU and Y**

## Analyzing Education Independently and Objectively for Utah

#### Wh.

To ensure the public can have trust and confidence in the governance and management of education in seeking excellence for each student.

- ✓ Continuing improvement and mitigation of risk
- Safeguarding funds entrusted to public education by taxpayers
- $ec{\ \ \ }$  Protecting Board members, employees, and students by facilitating a strong internal control environment
- Minimizing the potential for fraud, waste, abuse and noncompliance

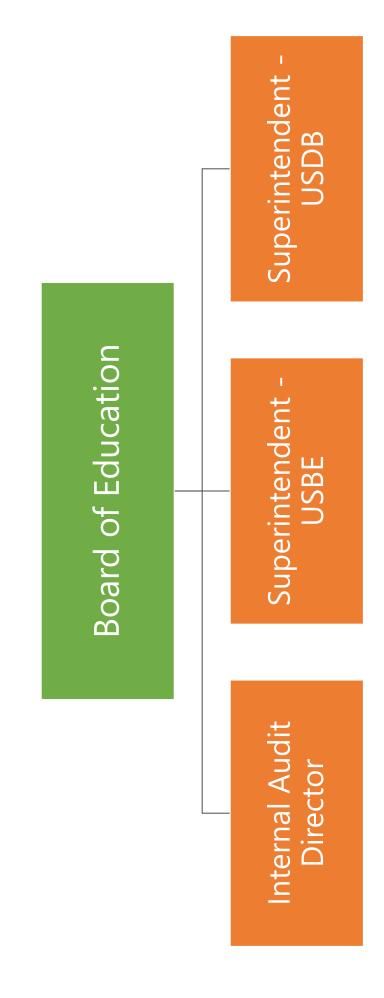
### Analysis

### Data-Driven Decisions



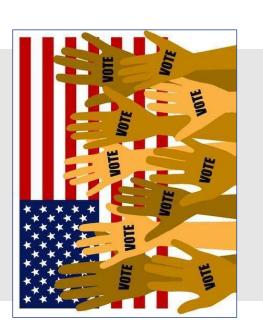
But this is where the GPS said to turn...

## Independence and Objectivity



#### For Utah

#### Citizens



#### **Taxpayers**



### All Utahns!



## Auditing or Monitoring

Internal Audit

Andit

Utah Internal Audit Act (631-5)

Federal Uniform Guidance (2 CFR 200)

> Audit Procedure (R277-116)

Utah Code (53A)

**IIA Standards** 

External

Superintendency

**Audit OR Monitoring** 

Monitoring

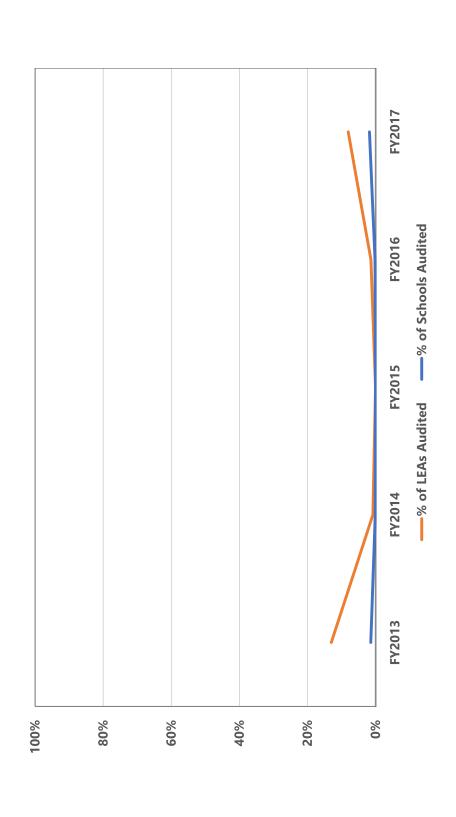
Federal ED or OIG

Office of the State Auditor Office of the Legislative Audit General

Other (CPA Firms, IRS, FBI, etc.)

Board Rule (R277)

# Percentage of LEAs and Schools Audited 2013-2017



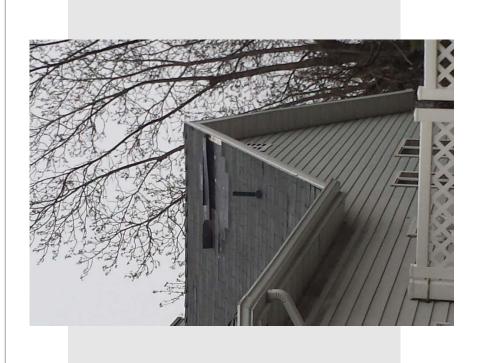
#### Risk

Something that COULD blow up in your face

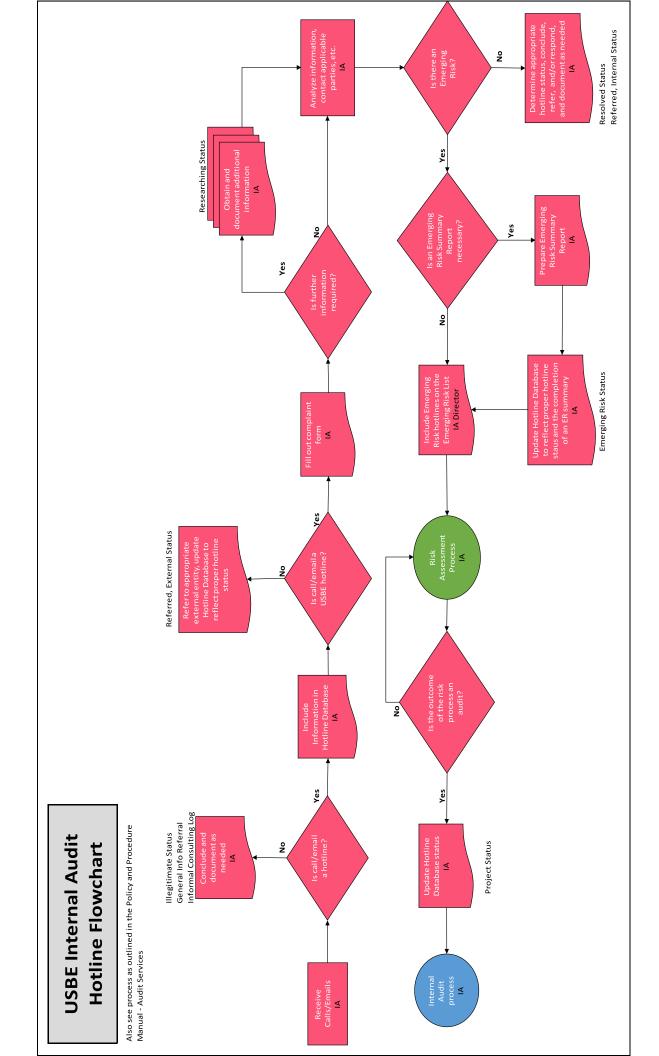
OR

"The possibility of an event occurring that will have an impact on the achievement of objectives and it is measured in terms of impact and likelihood." ~Institute of Internal Auditors

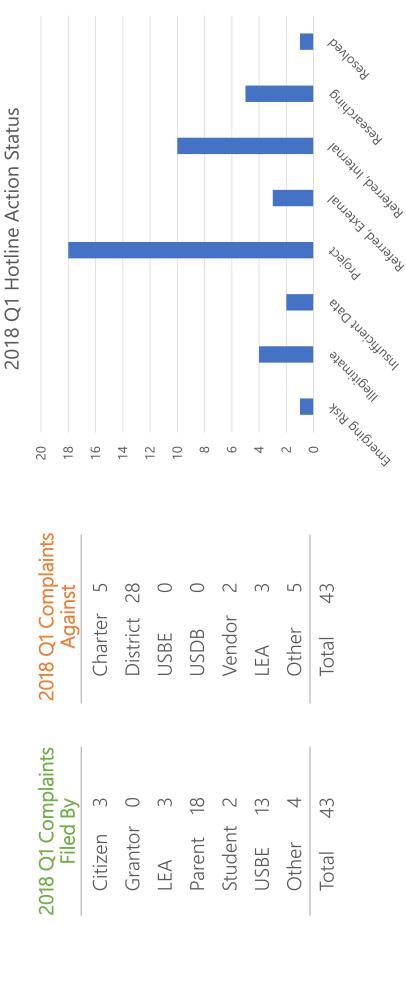
## Risk Identification, Assessment, and Mitigation







## Hotlines – FY2018 First Quarter



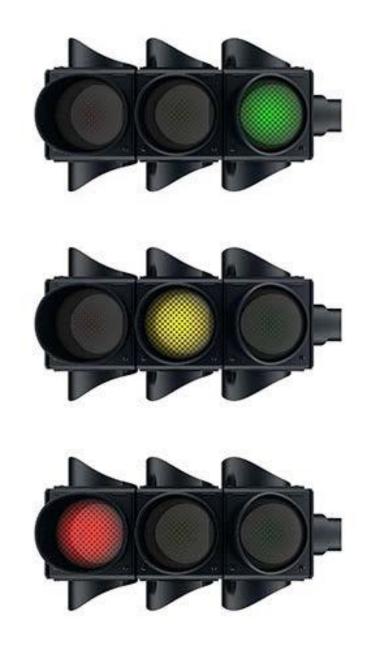
# Internal Control Environment – Policies & Procedures

- Specific to Organization
- Comprehensive
- Written and Approved
- Available/Accessible
- Followed by Management
- Trained on Regularly
- Reviewed Regularly for Effectiveness



### **Identified Risks**

- Procurement
- Student Membership
- School Construction
- Assessments and Opt-out
- Student Data Privacy
- School Fees
- Required Info on LEA Websites



### Finding Elements

- Criteria
- Condition
- CAUSE
- Effect
- Recommendation

## Risk Mitigation - Continuous Improvement



## Root Cause Analysis

5 Whys Example: The City's Monument was Disintegrating

From the chemicals to clean pigeon droppings.

They eat spiders and there are a lot of spiders at the monument

They eat gnats and there are a lot of gnats are at the monument

They are attracted to the light at dusk

= Solution: Turn on the lights at a different time or use a different kind of light bulbs

Source: IIA Central Regional Conference 2016

## Risk Mitigation

- Design
- Implementation
- Operating Effectiveness



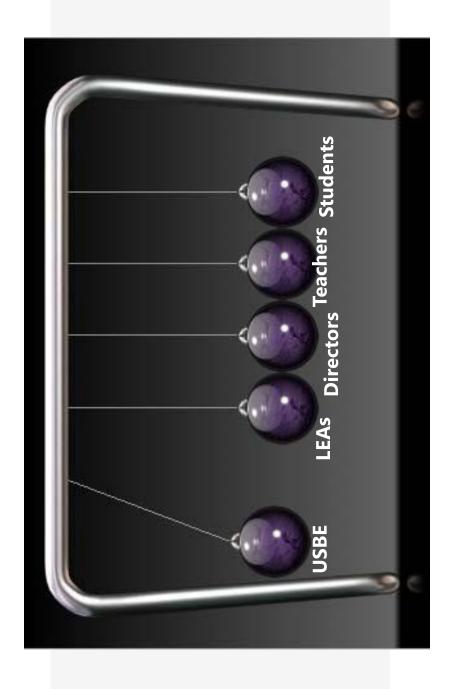
### **AEIOU and Y**

## Analyzing Education Independently and Objectively for Utah

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To ensure the public can have trust and confidence in the governance and management of education in seeking excellence for each student.

#### Impact



## Where You Can Find Us



https://schools.utah.gov/internalaudit

## **Questions?**